



FOCUSED ON THE UPSTREAM, FOCUSED ON GROWTH

AGM Presentation
September 2026



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Presenters



Adonis Pouroulis
Chief Executive Officer



Julian Maurice-Williams
Chief Financial Officer



Duncan Wallace
Technical Director

AIM listed E&P Company Focused on the Upstream

 Material economic exposure to producing assets offshore Angola

 Clear pathway to cashflows from long-term production

 Extracting value from optimising assets and developing upside

 Progressing opportunities to acquire additional barrels

 Strengthening operational capability

 Selective approach to synergistic new ventures

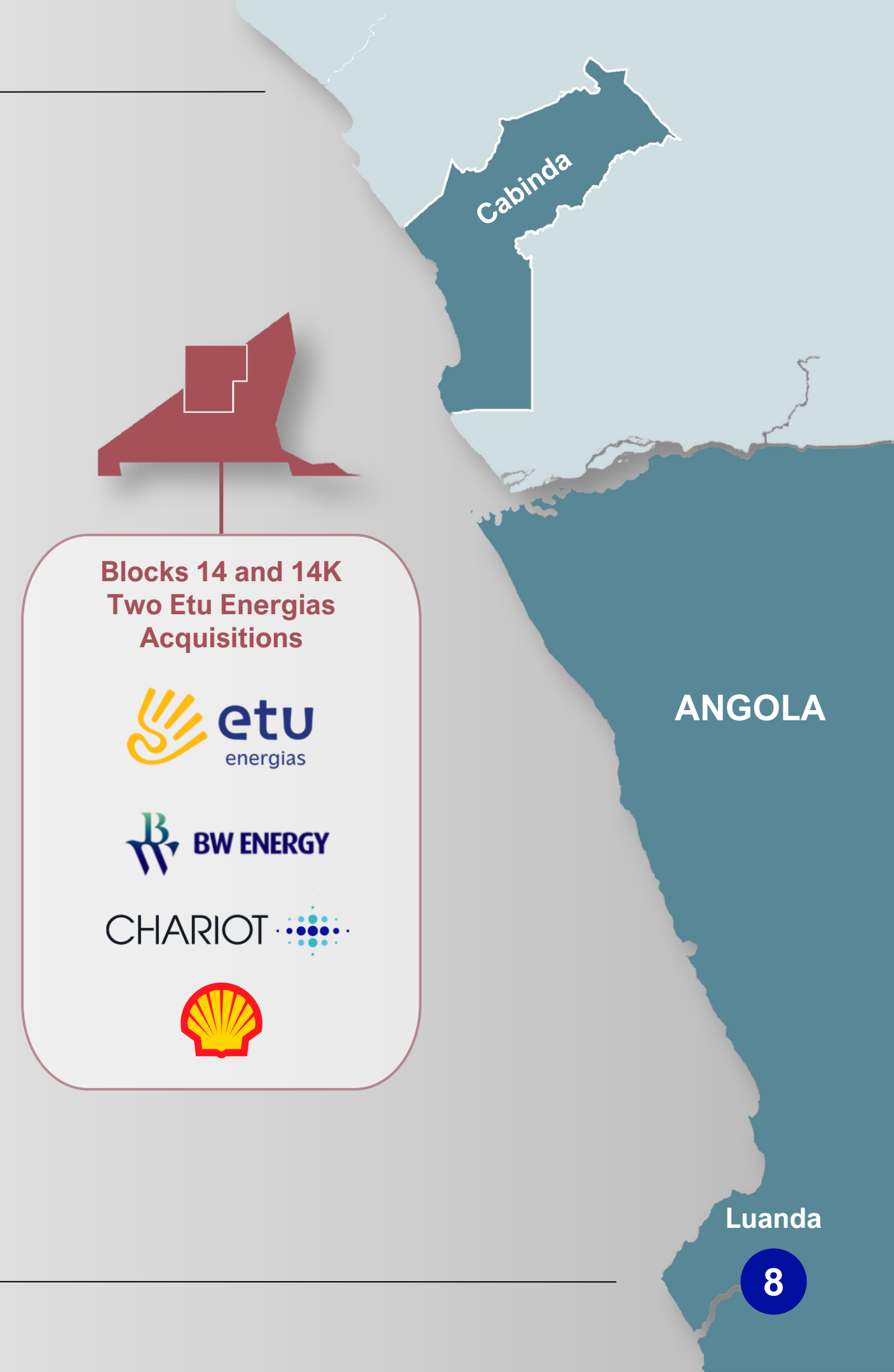
 Morocco remains a strategic asset

 Divesting renewables to realise value



Strategic Entry - Offshore Angola

-  Supported Etu Energias, Angola's leading private E&P company
-  Secured exposure to existing producing assets with significant upside
-  Partnership agreements in place with Etu Energias and BW Energy
-  Enabling Etu Energias to take on operatorship
-  Acquisition debt funding from Shell Trading
-  Collaboration progressing further opportunities



Two Transformational Transactions



FIRST TRANSACTION

Part-financed Etu Energias' acquisition of Azule Energy's 20% and 10% respective interests in Blocks 14 and 14K

US\$195 M consideration as of 1st Jan 2025
(with interim period adjustments)

US\$12 M deposit plus transaction costs - Etu's share will be refunded to Chariot

Contingent payments payable subject to oil price thresholds & PKBB development

Final consideration **fully-funded** by Shell Trading

Chariot's economic exposure of **c.4,000 bopd**



SECOND TRANSACTION

Supported Etu Energias' acquisition of Chevron's 31% and 15.5% respective interests in Blocks 14 and 14K

US\$260 M consideration as of 1st Jan 2026
(with interim period adjustments)

Framework agreement between Etu, Chariot and BW **enabling Etu to take on operatorship**

Contingent payments payable subject to PKBB development

No equity; fully-funded by Shell Trading

Chariot's economic exposure - **additional c.4,000 bopd**

Strategic First Step

Value Accretion



Feb 2026
Azule Deal
Announced



March 2026
SPA for Azule
Deal Signed



September 2026
SPA Signed, Chevron
Deal Announced

Approvals Process
Underway



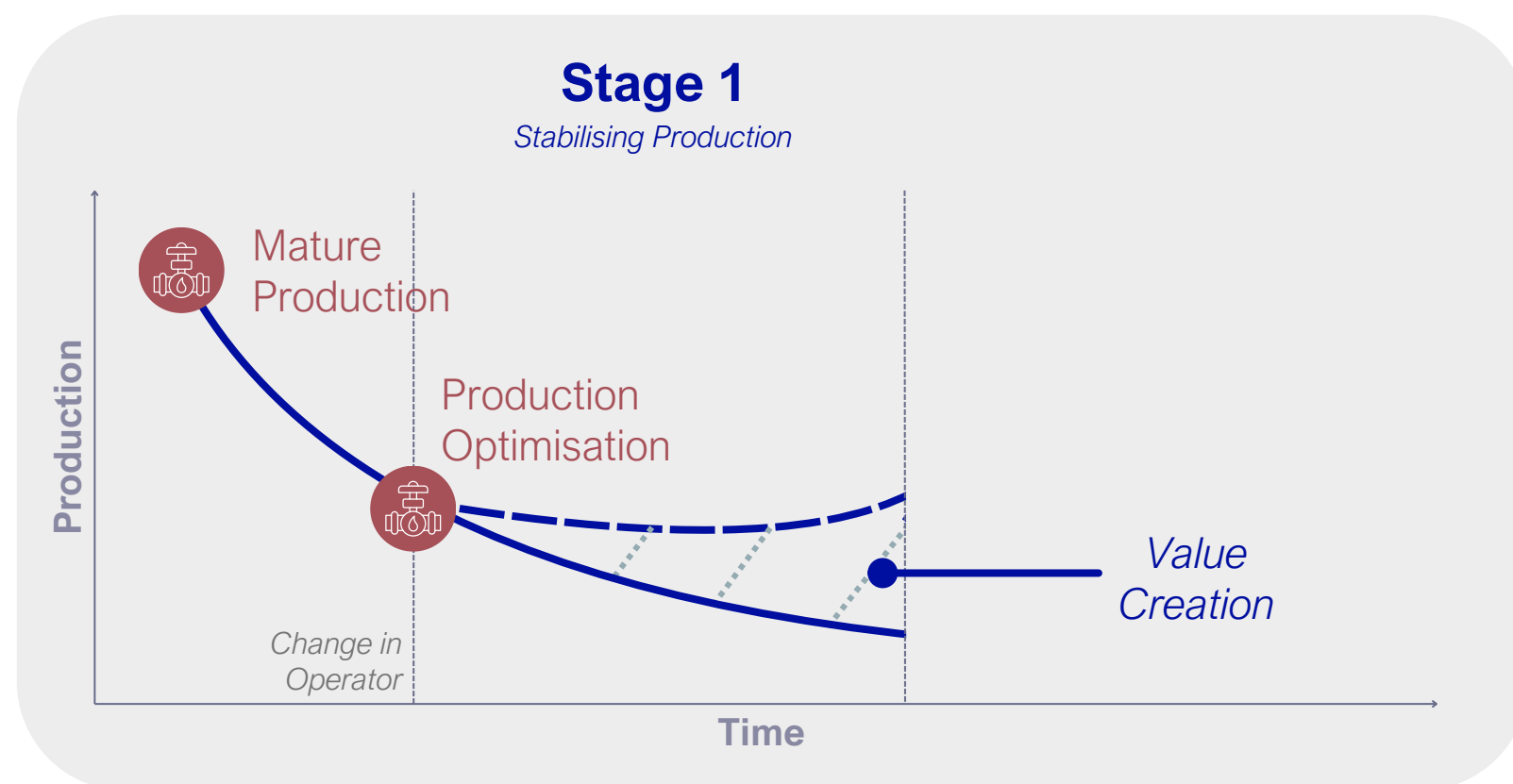
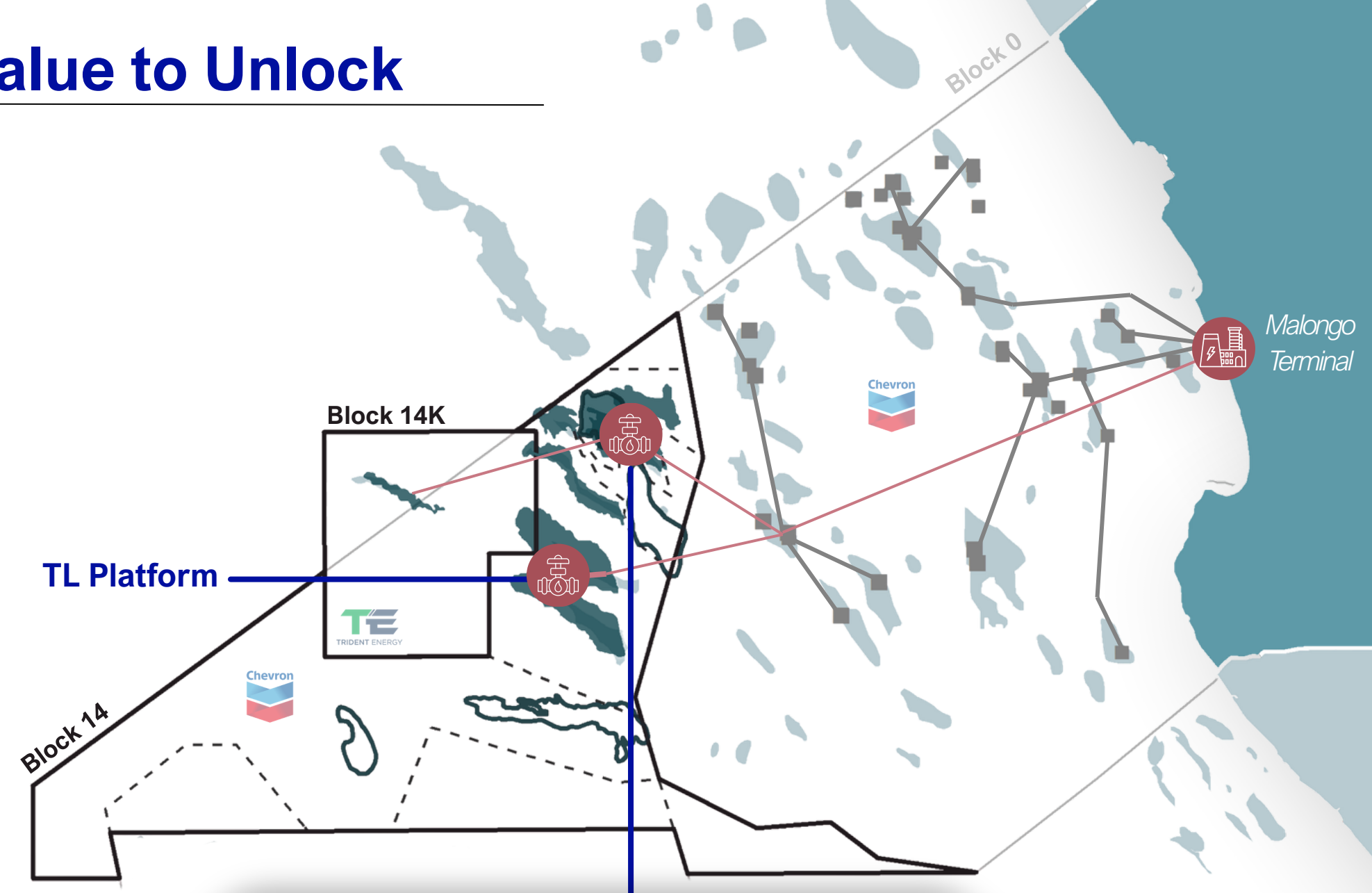
H2 2026
Azule Transaction
to Close



Early 2027
Chevron Deal
to Close

Block 14 - Prolific Producing Asset with Value to Unlock

-  **40,000 bopd production** with >900 MMbbls produced to date
-  **Strong future cashflow generation** to continue from existing producing fields
-  **OPEX optimisation** strategy plans in place
-  **Low risk production optimisation** opportunities
-  **Investment in further drilling** could lead to a substantial increase in reserves



BBLT Platform

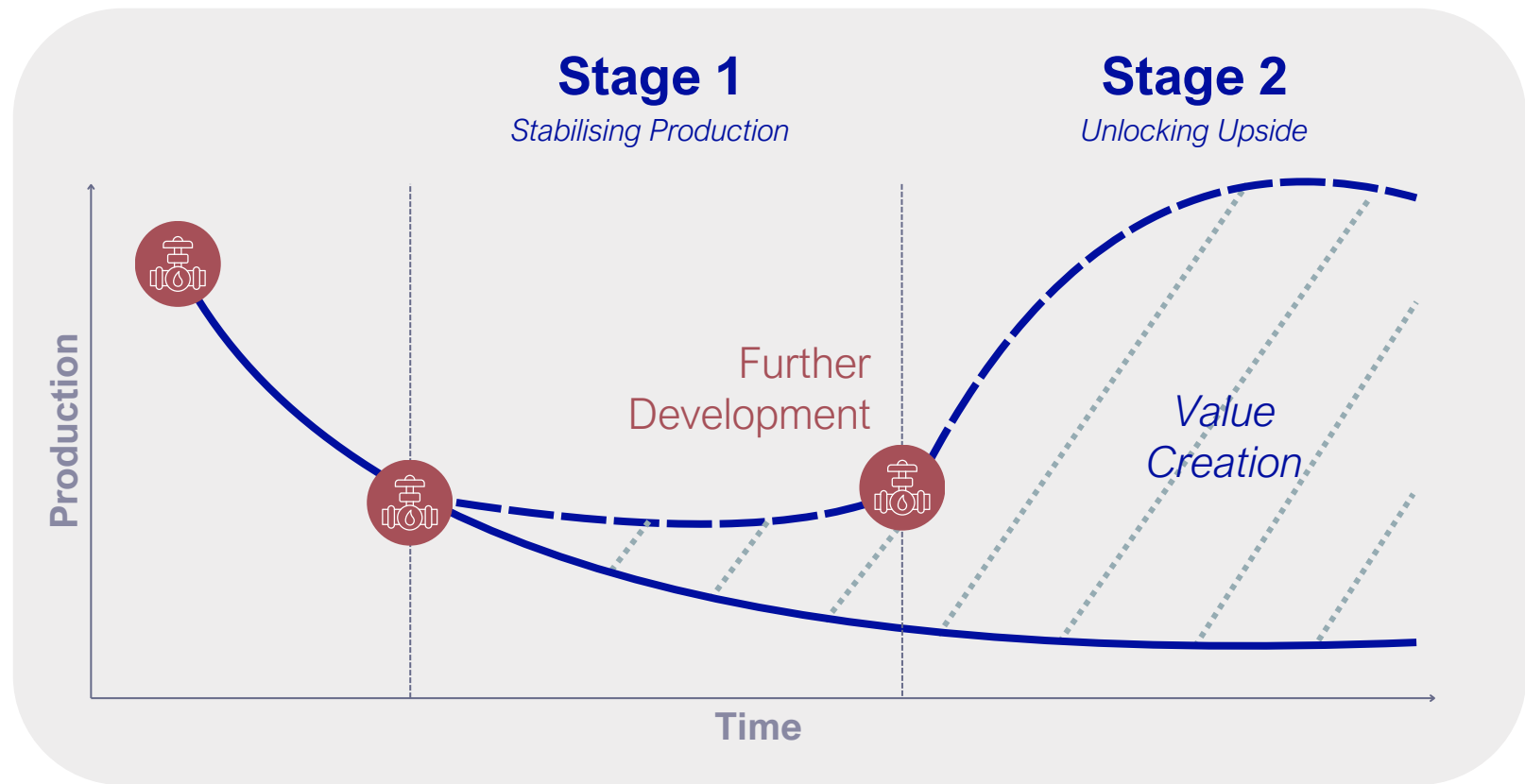
Investment opportunities leverage existing infrastructure



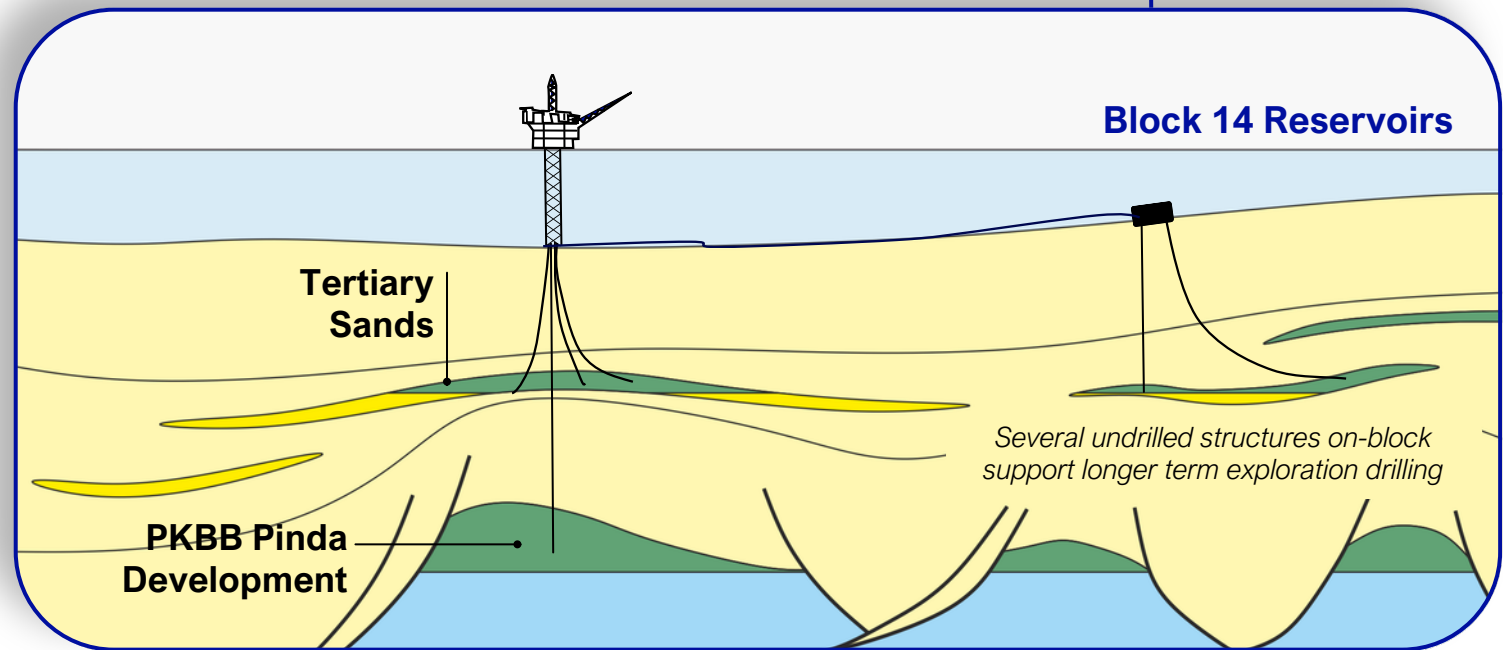
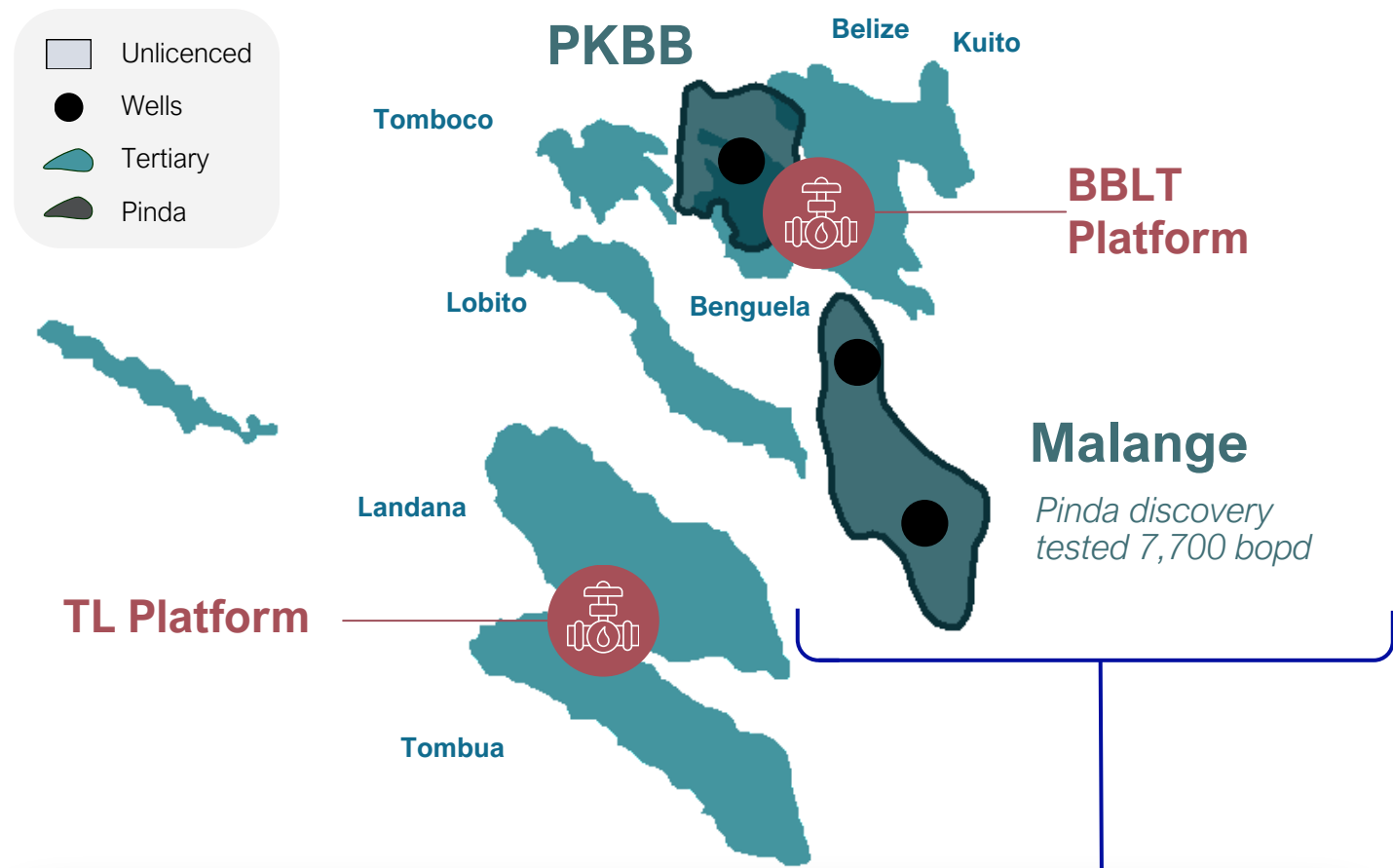
LNG Terminal

PKBB and Further Development Upside

-  PKBB Pinda reservoir discovery in 2024 with **strong production performance to date**
-  **Significant in-place volumes** confirmed to support material new phase of development
-  Planning commenced for an **early, multi-well development** phase targeting ~20,000 bopd gross
-  Existing infrastructure allows **low-cost, rapid payback** development drilling



>500 MMbbls of Undeveloped Discoveries



Operating Partnership Framework

-  Etu Energias to take on Operatorship
-  Chariot & BW Energy to provide technical and operational support
-  Defined partner responsibilities and resourcing
-  Complementary skillsets, aligned vision

Chariot

- Africa focused, upstream energy
- Experts in subsurface and offshore operations supported by a network of industry specialists
- Proven track record in creating partnerships and financing projects

Operational and Technical Strength, Trusted Partner



Etu Energias

- Extensive knowledge of asset base
- Diverse portfolio in Angola with ambitions to build enduring capabilities
- Looking to consolidate position and become an operator of excellence

Pre-eminent Local E&P Company with Focus on Growth



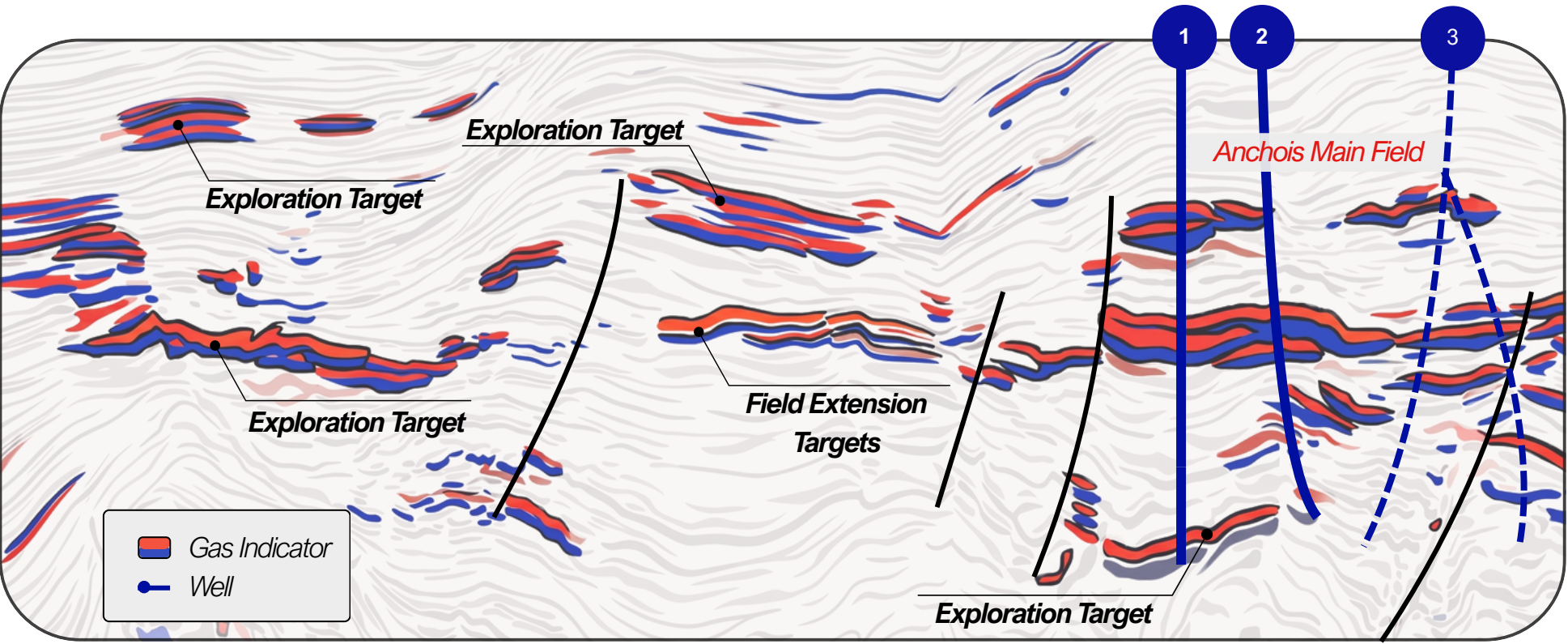
BW Energy

- Fast-growing oil & gas company
- Focused on proven offshore fields with significant upside potential
- Creating value through low-risk, phased developments and capital efficient execution

Deepwater Expertise, Exemplary Growth Profile



Morocco – a Strategic Asset



 Attractive **commercial fundamentals remain strong**

 Initial **Anchois development via 2-wells** with further growth phases possible

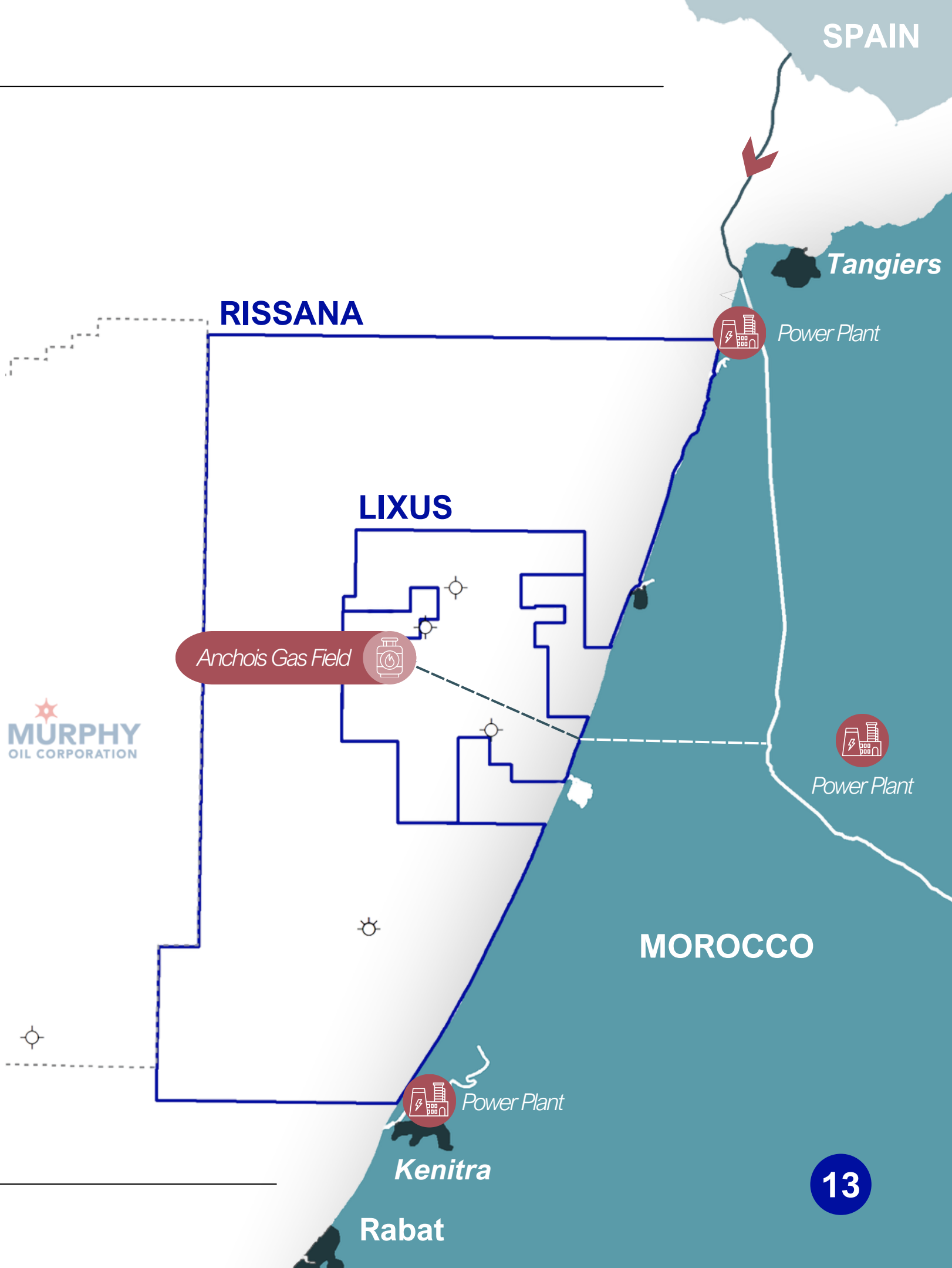
 **Partnering** options being pursued

 **Discussions ongoing** with government on next steps for Loukos

FEED
Completed

ESIA
Approved

CAPEX
Lowered



Renewable Power – Process Underway to Look to Realise Value

ELECTRICITY TRADING



Etana Energy

Buying Power from Multiple Generators and
Selling to Multiple Offtakers in South Africa

Supplying Offtakers with Green, Competitive Energy
with fixed Margin with Minimal OPEX & CAPEX

Enabling Construction of Generation
Projects through Bankable Offtake

Fully Funded

POWER GENERATION



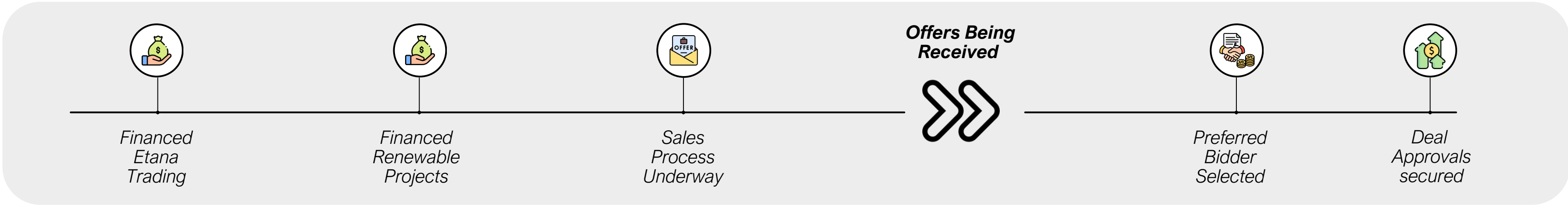
Etana & Mines

Investing in Large Renewable Generation
Projects with World Class Sponsors

Progressing Development of Solar Projects for
First Quantum Minerals, Tharisa and Karo Mining

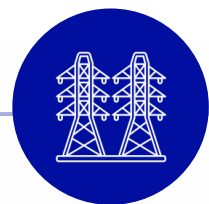
Targeting Generation Return on Equity
of ~15% - Plus Additional Trading Margin

Financed at Subsidiary Level



Green Hydrogen : Considering Way Forward to Realise Value for the Business

Transaction Participation - 4 Deals in 18 Months



\$175 M

Etana Deal



March 2025



\$284 M

Wind Generation



December 2025

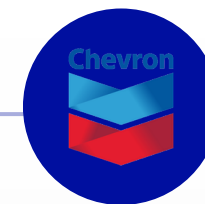


\$195 M

Azule Deal



February 2026



\$260 M

Chevron Deal



September 2026

Multiple Large Deals with Significant Partners and Institutions
Entrepreneurial and Creative Financing Solutions
Chariot Aims to Continue with this Strategy

CAREFUL

Allocation

CAPITAL

Discipline

VALUE

Creation

Extracting Value and Creating Long Term, Trusted Partnerships to Optimise Assets, Develop the Upside and Deliver Shareholder Returns



DEAL S
etu energías



Azule deal completion : H2 2026



Chevron deal completion : Early 2027



Drive production efficiencies and optimisations



Pursue further production opportunities



Capture value from longer-term upsides



Achieve first cashflows to Group



Complete sale of renewables

